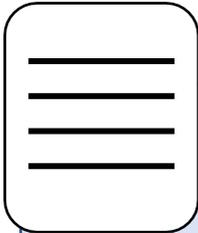


The Integrated Care Partnership (ICP) strategy

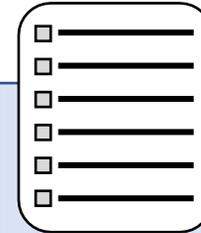
Dr Toby Garrood and Ben Collins

Medical Director and Director of System Development



Integrated care strategy

- National requirement for each ICS to develop an integrated care strategy
- To be overseen by our Integrated Care Partnership (bringing together health and local authority leaders)
- The strategy might cover the following:
 - Joining up and integrating care
 - Improving outcomes and tackling inequalities
 - Addresses the wider determinants of health and wellbeing



System plan

- Alongside the strategy, each ICS is also required to develop a five year system plan
- This will be overseen by our Integrated Care Board
- To explain how our system will meet the needs of the population, responding to the Integrated care strategy
- To include ensuring services and performance are restored following the pandemic

Our ambitions and objectives for our integrated care strategy

- Our ambition is to develop a strategy that is different to what has gone before
- We are not trying to replicate what is happening in each borough or provider in our system
- Instead, we want our strategy to hone in on a small number of major opportunities for cross-system change and deliver real impact
- We have sought to develop our strategy in close dialogue with local authority, VCSE and other partners across our system and our communities
- We want to use this process to build our capabilities in partnership and delivering cross system change

Engagement activity	Target Group	Timescales	Outputs
Face to face SEL wide engagement event	100 system leaders – SEL wide health and care leaders, VCSE leaders, Healthwatch	Second half July 2022	Input into prioritisation process
Two online events for service users and partners	Open events for all interested stakeholders	July 2022	Input into prioritisation process
Local Care Partnerships and Provider discussions	Leaders and staff in Local Care Partnerships and Providers	July – August 2022	Input into prioritisation process
First phase of online engagement	All staff and public	July – August 2022	Input into prioritisation process
Targeted engagement with disadvantaged groups	Specific communities we need to engage more closely with.	July- August and Autumn 2022	Input into prioritisation and strategy development
Discussions with HWBBs in our boroughs	Local Authority Leaders	Autumn 2022	Input on vision, prioritisation and approach to priorities
Strategy development workshops (online and face to face)	Leaders, staff and community members from across our system	November 2022	Input into strategy development/ problem solving process
Second phase of online engagement	All staff and public	November – December 2022	Input into strategy development/ problem solving

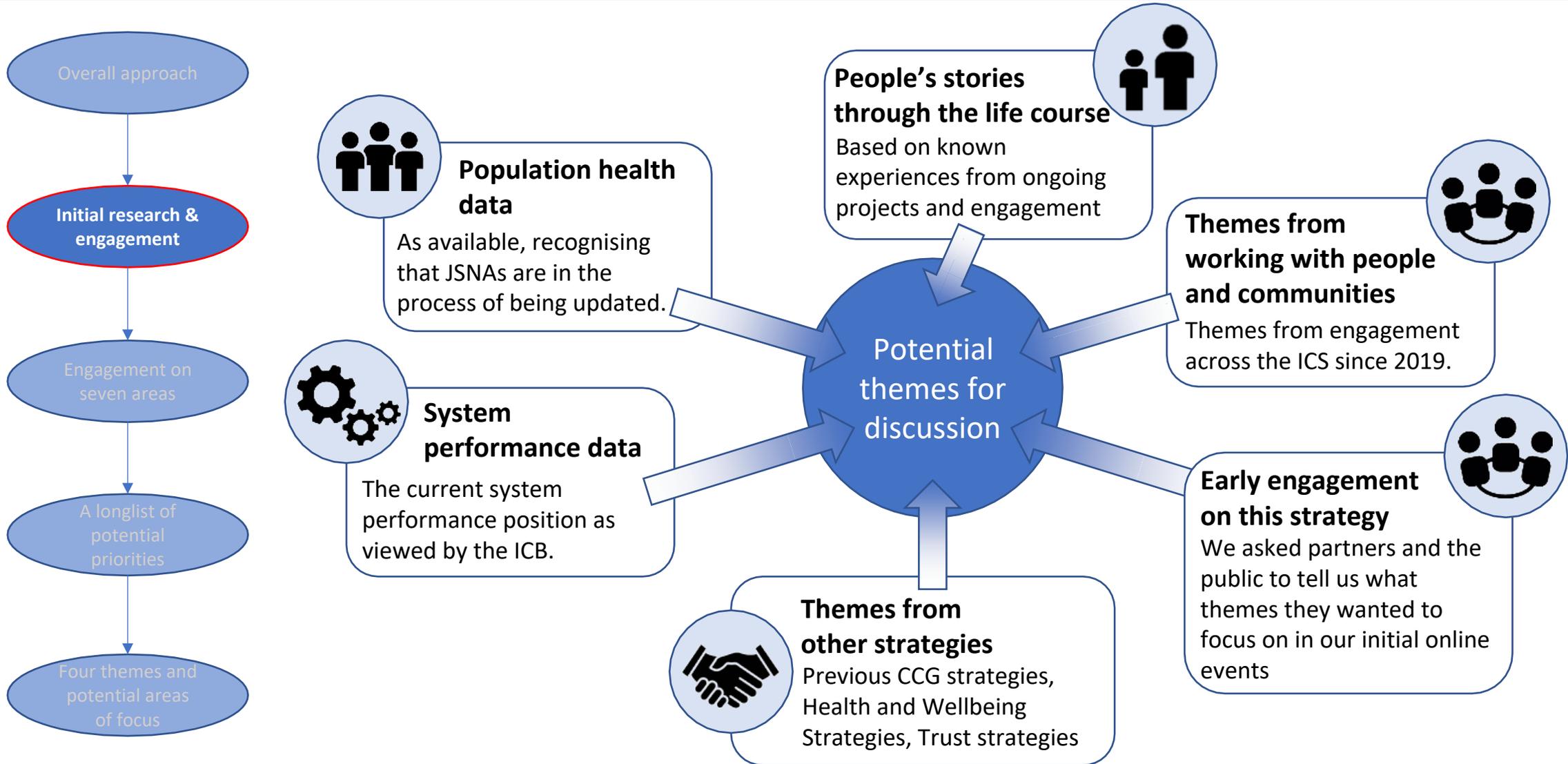
Our mission

Our mission is to help people in south east London to live the healthiest possible lives. We will do this through helping people to stay healthy and well, providing the right treatment when people become ill, caring for people throughout their lives, taking targeted action to address health inequalities, and supporting resilient, happy communities as well as the workforce that serves them.

Our draft vision – in summary

1. Health and wellbeing	We want to become as good at protecting health and wellbeing as treating illness. We will need to invest in more coherent, effective and proactive preventative health services. We will need to work in partnership to create healthier environments and support healthier living.
2. Convenient care	We need to make it as easy as possible for people to interact with our services, tackle the long waiting times for some services and offer more convenient and responsive care.
3. Whole person care	We need to bring together professions and services to deliver coherent team-based care. Local people and carers should be able to rely on a single small team of staff who they know and trust to provide most of their care.
4. Tackling health inequalities	We need to target resources at those most in need to tackle gaps in access, quality of care and health outcomes for different social groups. We also need to develop more tailored and culturally appropriate services to better meet the needs of women, minorities and the most disadvantaged people in South East London.
5. Partnership with staff and our communities	We want to empower our staff and work in partnership with our communities to improve care. We also want to use our economic power more systematically to support resilient local communities.
6. Securing our sustainability	We need to deliver effective support for the health and wellbeing of our population whilst living within our financial means and minimising our environmental impact. We need to deliver more efficient care, work together to strip out duplication, and rapidly reduce our carbon emissions in pursuit of 'net zero' by 2045.

Our initial research and engagement to frame our discussion on potential strategic priorities



Our approach to identifying strategic priorities for cross system action

<p>Test 1: Size of the opportunity</p>	<p>Would addressing this problem or pursuing this opportunity deliver substantial improvements in health and care for our communities?</p>	<p>For example could we significantly improve outcomes, efficiency and address inequalities?</p>
<p>Test 2: Need for collaboration</p>	<p>Is this a problem or opportunity where different parts of our system would really benefit from working together?</p>	<p>For example, are there substantial benefits in pooling knowledge and expertise and joint working? Do different parts of our system need to redesign care together? Do we need to build some shared infrastructure?</p>
<p>Test 3: Feasibility</p>	<p>Is it realistic to believe we could make tangible progress on this area within the next 3 to 5 years?</p>	<p>For example, can we envisage a strategic approach that would allow us to make significant progress? Could we find the will, capabilities and resources to implement it?</p>
<p>Test 4: Strategic coherence</p>	<p>Put together, do our selected priorities add up to coherent consistent, and coordinated approach?</p>	<p>For example, does one priority support another. Do they add up to more than the sum of their parts?</p>

Five initial cross-system strategic priorities

	<p>Prevention & wellbeing</p>	<p>How can we become better at preventing ill-health and helping people to live healthy lives?</p>	<p>Ensuring that everyone in SEL receives convenient and effective services for prevention and early detection of disease, including children and adults from our most deprived groups.</p>
	<p>Children and Young People</p>	<p>How can we ensure that children and young people in South East London get the best possible start in life?</p>	<p>Ensuring that mothers, children and families receive effective pre-natal, postnatal and early years support so that all children in South East London have a healthy start in life.</p>
	<p>Children and Young People</p>	<p>How can we ensure that children and young people in South East London get the best possible start in life?</p>	<p>Ensuring that children and young people in SEL receive effective early support for common mental health challenges.</p>
	<p>Adult mental health</p>	<p>Ensuring that adults across South East London can access effective support to maintain good mental health and wellbeing.</p>	<p>Ensuring effective early support for adults in SEL with common and more serious mental health challenges.</p>
	<p>Primary care, long term conditions, complex needs</p>	<p>How can we deliver convenient primary care and well-coordinated, joined up and whole person care for older people and others with long term conditions and complex needs?</p>	<p>Ensuring that people in South East London can access high quality episodic or occasional care from our primary care and urgent care services and that people with long term conditions receive high quality, joined up and convenient care spanning the primary, community and hospital system.</p>

System working	We are focusing on making decisions at the right level, partnership working and cross-system working to address major challenges for our service users.
Allocating our resources	We will explore how we can reallocate resources to deliver our vision and strategic priorities and invest in areas where they will deliver significant benefits for local people.
Developing our leadership and workforce	We will continue to equip leaders and staff with the skills to lead across our system and deliver improvement across organisational boundaries. We want to empower staff across our system to deliver change.
Partnership with our communities	We want to continue the shift to a model of genuine partnership working between health and care professionals, our communities and our service users, building on how we worked together in the pandemic.
Enabling innovation	We want to develop our capabilities in enabling improvement, innovation and transformation to join up care across different services and sectors in our system.
Developing our analytical and digital capability	We will be developing our analytical capabilities and our data infrastructure to make better use of our resources and improve the quality of our services. We will also be building our digital infrastructure to support the delivery of more effective services.

- Initial publication on our vision, strategic priorities and how we plan to enable change by end January/early February 2022
- Next stage to convene reference groups with experts from across our system (including the VCSE and Healthwatch) to develop our five strategic priorities
- These groups will review the evidence and propose an overall strategic approach and outcomes for each of our priorities and outline next steps in implementing the planned changes
- Further publication later in 2023 on how we plan to take forward our five strategic priorities, setting out the plans agreed following the work of our reference groups
- Review of our enabling strategies in 2023 to ensure that we build the necessary ways of working, workforce, capabilities and infrastructure to deliver our vision and priorities